

TAMESIDE HEALTH AND WELLBEING BOARD

9 March 2017

Commenced: 10.00 am

Terminated: 12.10 pm

PRESENT: Councillor Kieran Quinn (Chair) – Executive Leader
Councillor Peter Robinson – Executive Member (Children and Families)
Councillor Brenda Warrington – Executive Member (Adult Social Care & Wellbeing)
Stephanie Butterworth – Director of Children's Services
Alan Dow – Chair, Clinical Commissioning Group
Ben Gilchrist – Action Together, Healthwatch Representative
Angela Hardman – Director of Public Health
Steven Pleasant – Chief Executive, Tameside MBC, and Accountable Officer for Tameside and Glossop CCG
Graham Curtis – Deputy Chair and Lay Member, CCG
Neil Evans – Chief Superintendent, Greater Manchester Police
Christina Greenhough – Clinical Vice Chair & Lead for Mental Health, CCG
David Niven – Independent Chair, Tameside Safeguarding Children's Board
Tony Powell – Deputy Chief Executive, New Charter Group
Andrew Searle – Independent Chair, Tameside Adult Safeguarding Board
Paul Starling – Borough Commander, GM Fire and Rescue Service
Sandra Stewart – Director of Governance, Resources and Pensions
Clare Watson – Director of Commissioning
Giles Wilmore – Tameside Hospital NHS Foundation Trust

IN ATTENDANCE: Alan Ford – Clinical Commissioning Group
Chris Easton – Tameside Hospital NHS Foundation Trust

APOLOGIES: Councillor Gerald P Cooney – Executive Member
Mark Tweedie – Chief Executive, Tameside Sports Trust

91. DECLARATIONS OF INTEREST

There were no declarations of interest submitted by members of the Board.

92. MINUTES OF PREVIOUS MEETING

The Minutes of the Health and Wellbeing Board held on 19 January 2017 were approved as a correct record.

93. CARE TOGETHER PROGRAMME UPDATE

The Programme Director (Tameside and Glossop Care Together) presented a report providing an update on the progress and developments within the Care Together Programme relating to the following:

In terms of transformational funding, £5.2 million had been allocated within 2016/17 and transformational programmes were now being implemented at pace across the economy and expenditure profiles were being examined to understand the potential benefits in year. Monitoring of the Investment Agreement was taking place on a monthly basis and updates would be provided to Greater Manchester quarterly.

Operational progress in relation to the following was also highlighted:

- Programme Management;
- Adult Social Care Transaction;
- Integrated Neighbourhoods;
- Operational plans and new contract.

It was reported that as part of the drive to improvement the efficiency of commissioning, New Century House had been vacated and commissioning staff had been allocated in their teams across three Tameside MBC owned sites. Work continued to determine the full remit of the Integrated Care Foundation Trust and to align services accordingly. As well as the transaction of Adult Social Care, there was likely to be a transfer of some current commissioning functions and associated staff. This was being worked through and timelines were being determined and how the Integrated Care Foundation Trust worked with mental health and primary care services would also be developed in due course.

The Board emphasised the importance of the implementation of transformation plans at pace and system wide engagement in the integration agenda to ensure the ambition of the care together programme was realised. It was agreed that mental health should be an area of focus and the continued importance of engaging Pennine Care NHS Trust in current and future integration plans was highlighted.

Members expressed concern regarding the new governance arrangements within the ICFT noting some cross over with the role of the Professional Reference Group. In addition, it was reported that the recruitment process for the new Director of Neighbourhoods had not yet commenced and Members expressed concern as this role was seen as crucial in the development of the Integrated Neighbourhood model.

The Chair requested an update on the care together governance to ensure alignment with the care together vision and avoidance of duplication.

RESOLVED

- (i) **The Chair to write to the Chief Executive of Pennine Care NHS Trust to request a named director level representative to attend the Health and Wellbeing Board.**
- (ii) **The Director of Strategy and Policy at the Integrated Care Foundation Trust to feedback Members' concerns regarding the appointment of the Director of Neighbourhoods.**
- (iii) **The Programme Director to include an update on the Integrated Neighbourhood Model and reviewed Care Together Governance arrangements in her report to the 29 June 2017 meeting of the Health and Wellbeing Board.**

94. GREATER MANCHESTER POPULATION HEALTH PLAN

The Director of Public Health, Business Intelligence and Performance presented a report and Greater Manchester Population Health Plan setting out a Greater Manchester approach to delivering a radical upgrade in population health. It was informed by the best empirical evidence and by the views of the people of Greater Manchester and detailed the health challenges being faced and the approach to population health at a Greater Manchester level.

The priorities for change set out in the Plan had also been chosen to support the locality delivery described in each of the ten locality plans. The Plan then focused on those programmes of work that the GM Health and Social Care Partnership would deliver in collaboration with localities. This Plan detailed the high level ambitions for Population Health and the targeted interventions that would be necessary to deliver on this ambition over the next four years until 2021.

Board Members commented favourably on the report which complemented the individual work in the ten areas of the region and highlighted where issues could be tackled more effectively by working together from a Greater Manchester stance.

The Director of Public Health and Performance stated that she intended to submit a report to the next meeting of the Health and Wellbeing to start the conversation with partners regarding their contribution towards the delivery of the priorities contained in the Population Health Plan.

RESOLVED

- (i) That the Greater Manchester Population Health Plan be noted and endorsed.**
- (ii) That the Director of Public Health and Performance submit a report to the next meeting of the Health and Wellbeing Board regarding the delivery of the priorities contained in the Population Health Plan.**

95. GREATER MANCHESTER CANCER PLAN

The Director of Public Health, Performance and Business Intelligence, introduced the Greater Manchester Cancer Plan – Achieving World Class Cancer Outcomes: Taking Charge in Greater Manchester. The Plan set out the ambitions for Greater Manchester Cancer, the cancer programme of the Greater Manchester Health and Social Care Partnership. It was divided into eight domains reflecting a combination of the five key areas for change set out in Taking Charge and the six key work streams of the national cancer strategy. This was the first time that health and social care organisations had come together across a whole region to develop an action plan to tackle cancer.

Much of the work contained in the Plan would be delivered by the current and proposed Greater Manchester Cancer infrastructure. A substantial part of the Plan in 2016/17 and 2017/18 was part of the vanguard innovation programme and funded by NHS England's New Care Models Team.

Greater Manchester Transformation funding would be sought to deliver other key parts of the programme and, if appropriate, to roll out successful pilots from the vanguard innovation programme beyond 2017/18. A full implementation plan would be developed by June 2017.

Board Members welcomed the Greater Manchester Cancer Plan setting out the evidence of the challenges and how these could be tackled to improve cancer outcomes.

RESOLVED

That the content of the Greater Manchester Cancer Plan – Achieving world class cancer outcomes: taking charge in Greater Manchester.

96. HOUSING AND HEALTH

The Deputy Chief Executive, New Charter Group, presented a report providing an update on the Greater Manchester Housing Providers role in influencing and shaping the Greater Manchester health agenda. It also provided details of the local challenges and action being taken.

Within Tameside there was a history of partnership working with all the local social housing providers and over the years a range of supported housing and specialist services had been developed. There was a commitment going forward to work together and build on existing and delivering new housing solutions / services to reduce health and social care demand. This involved a spectrum of services and solutions, the main themes and areas for action detailed as follows:

- Transition of care;
- Home care;

- Homelessness;
- Asset based community development; and
- New build and remodel.

Registered social landlords such as New Charter supported some of the most vulnerable residents across the most deprived neighbourhoods. Health outcomes for these residents were generally lower than for the Borough as a whole and consequently they were high users of health and social care services. As a result New Charter delivered and co-delivered numerous support services and engaged and supported residents to improve their health and wellbeing as well as tenancies. However, the options available to address poor property conditions from some private landlords were discussed.

The Board discussed the demand on homelessness which was increasing and new and innovative ways needed to address the challenge from housing providers in Greater Manchester. Locally, New Charter had provided an additional £100,000 to expand the homelessness prevention agenda and develop a social lettings offer. Discussion also ensued on the availability of Spice, a synthetic cannabinoid, and similar substances which were now a community safety issue in Greater Manchester.

RESOLVED

That the content of the report be noted and a update report be provided to a further Board meeting.

97. TAMESIDE CHILDREN'S SERVICES IMPROVEMENT PLAN

Consideration was given to a report of the Executive Member (Children and Families) and the Executive Director (Place) outlining the approach that had been taken to produce the draft Tameside Children's Services Improvement Plan which was appended to the report. It also set out a summary of the consultation responses received which had been considered in drafting the Plan and the timeline for further engagement activity prior to final submission to Ofsted on 20 March 2017.

The draft Improvement Plan included a range of actions to be delivered by partners and staff at all levels with a focus on improving outcomes and supporting successful lives for children and their families in Tameside.

RESOLVED

That the content of the draft Improvement Plan and the timeline for further engagement prior to final submission to Ofsted on 20 March 2017 be noted.

98. CHILDREN AND YOUNG PEOPLE'S MENTAL HEALTH SERVICE TRANSFORMATION PLAN UPDATE

Consideration was given to a report of the Director of Commissioning which explained that the Tameside and Glossop Local Transformation Plan was finalised in October 2015 and assured at the end of 2015/16 through NHS England bespoke process, with a view to aligning it in 2016/17 with mainstream Clinical Commissioning Group planning and assurance cycles. However, the Government and national public interest surrounding children and young people's mental health ensured that robust assurance and auditing remained in place with additional scrutiny from Greater Manchester Health and Social Care Partnership. The Tameside and Glossop Local Transformation Plan had been in place for a year and it was required to be refreshed to reflect local progress and further ambitions at the end of 2016. The refresh of the Local Transformation Plan was seen by NHS England as the evidence that progress was being made, that the funding was being spent as intended and would provide evidence on how services were being transformed.

The Health and Wellbeing Board agreed that this was a very positive report in terms of the discussions taking place, the work being undertaken and the huge benefits of galvanising the partnership and engaging schools in the prevention agenda.

RESOLVED

- (i) That the Local Transformation Plan refresh and finance plans for the deliverables for 2017/20 be approved and the approach set out in the report be supported.**
- (ii) That the alignment of the Local Transformation Plan with Greater Manchester approaches where populations and needs require thus delivering efficiencies be supported.**
- (iii) That the national context and building national pressures and assurance measures to increase spending on CAMHS and ensure the publication of the Local Transformation Plan be noted.**

99. TAMESIDE ADULT SAFEGUARDING PARTNERSHIP ANNUAL REPORT

Consideration was given to a report of the Executive Member (Adult Social Care and Wellbeing) who was pleased to introduce the Annual Report of the Tameside Adult Safeguarding Partnership Board Annual Report for 2014/15. The Independent Chair of the Partnership Board explained that the main purpose of the report was to focus on the previous 12 months providing an insight as to how the Partnership had tackled the issues surrounding adult safeguarding.

He stated that Public Service Reforms had impacted on several of the Board's partner organisations during the 12 month period and made reference to continuing changes including the integration of Health and Social Care.

In conclusion, the Independent Chair stressed that safeguarding be it children or adults was everybody's business and reporting matters of concern provided an opportunity to intervene as early as possible.

RESOLVED

That the Tameside Adult Safeguarding Partnership Annual Report 2015/16 be received by the Health and Wellbeing Board.

100. JOINT WORKING PROPOSAL BETWEEN TAMESIDE HEALTH AND WELLBEING BOARD, TAMESIDE ADULT SAFEGUARDING PARTNERSHIP BOARD AND TAMESIDE SAFEGUARDING CHILDREN'S BOARD

Consideration was given to a joint report of the Chair of the Tameside Adult Safeguarding Partnership Board and the Chair of the Tameside Safeguarding Children's Board which explained that in November 2014 a joint working protocol was agreed between the Health and Wellbeing Board and Tameside Safeguarding Children's Board and was due to be reviewed. In response to the Care Act, each local authority had a safeguarding adults board and in Tameside this was the Tameside Adults Safeguarding Partnership Board.

The report set out proposed working arrangements between the Health and Wellbeing Board, the Tameside Adults Safeguarding Partnership Board and the Tameside Safeguarding Children's Board, proposing that the relationship developed as a protocol towards aligned priorities and joint strategy. It provided an overview of roles and responsibilities of each Board or Partnership and identified the way in which they would co-operate to ensure there was effective communication and co-ordination to achieve statutory responsibilities and achieve the best possible outcomes for the residents of Tameside.

It was stated that safeguarding was everybody's business and as such all key strategic plans, whether they be formulated by individual agencies or by partnership forms, should include

safeguarding as a cross-cutting theme. This would ensure that existing strategies and service delivery as well as emerging plans for change and improvement included effective safeguarding arrangements that ensured that all people of Tameside were safe and their wellbeing was protected.

RESOLVED

- (i) That the proposed working arrangements between the Health and Wellbeing Board, the Tameside Adults Safeguarding Partnership Board and the Tameside Children's Safeguarding Board be endorsed.**
- (ii) That the areas of joint priority and focus for 2017/18 detailed in the report be agreed.**

101. REALISING THE VALUE

The Deputy Chief Executive, Action Together, presented a report outlining the Realising the Value programme's eighteen months of work to build the evidence base about person and community centred approaches to health and wellbeing. This work was commissioned by NHS England to support delivery of the NHS Five Year Forward View and the recognition that new ways of working with people and communities was needed to address current challenges. The work showed how to make a reality of the vision for a new relationship with people and communities which was a central focus of Greater Manchester and Tameside and Glossop strategic approaches.

Realising the Value's final report concluded that person and community centred approaches were pivotal to improving health and wellbeing outcomes during financially restrained times. Practical tools, recommendations and economic modelling had now been published to show how such approaches could be successfully implemented. This provided timely and important evidence for health and care system leaders, commissioners and front-line professionals.

It is well recognised that there was an urgent need to design a sustainable health and care system and that one of the major ways of achieving this would be through enabling people to live better with health conditions. This work had clearly set out that the best way to do this was by putting people and communities at the heart of health and wellbeing – so that they felt in control, valued, motivated and supported.

Person and community centred approaches should be seen as integral to creating better health and care. Realising the Value had found that these approaches would be most likely to be achieved through local action. It affirmed a role for the voluntary and community sector that was no longer fringe, but core to decision making and supported through proper funding models. The Programme has demonstrated the value of volunteering and social action in enabling person centred, community focused care and health and in improving outcomes for people with care and health needs. Also it was clear that 'value' in health and care needed to be redefined according to what mattered to people, rather than the system.

To develop this work further needed a health and care workforce skilled and knowledgeable in these approaches working with a flourishing voluntary and community sector, alongside better ways of measuring the outcomes that mattered to people. This had the potential to transform the relationships between the health service, people and communities. Sustained and coordinated leadership at a local as well as national level could ensure these innovations were embedded into mainstream change and realised the power of people and communities at the heart of health and wellbeing. This was already a clear priority and focus for the Health and Wellbeing Board especially through the implementation and further development of Care Together. The work and evidence that was part of Realising the Value could be part of strengthening the strategic approach and activity to deliver on this potential.

RESOLVED

- (i) That the Health and Wellbeing Board note the tools and modelling produced by the Realising the Value programme of work.**

- (ii) That these materials be shared with other leaders and professionals in particular those with commissioning responsibilities.
- (iii) That the role for the voluntary and community sector, volunteering and social action in enabling person centred, community focused care and health as central improving outcomes for people with care and health needs, especially through Care Together, be supported.
- (iv) That 'value' in health and care continue to be redefined according to what matters to people, rather than the system, be championed.
- (v) That help in developing a health and care workforce skilled and knowledgeable in these approaches be provided.
- (vi) That sustained and co-ordinated leadership be provided to ensure these approaches were embedded into mainstream change.
- (vii) That the clear priority and focus on this area of work for the Health and Wellbeing Board, be maintained, especially through the implementation and further development of Care Together.

102. HEALTH AND WELLBEING BOARD FORWARD PLAN 2017/18

Consideration was given to report of the Director of Public Health, Business Intelligence and Performance outlining the forward plan 2017/18 designed to cover both the statutory responsibilities of the Health and Wellbeing Board and the key projects identified as priorities.

RESOLVED

That the content of the forward plan 2017/18 be noted.

103. URGENT ITEMS

The Chair advised that there were no urgent items for consideration at this meeting.

104. DATE OF NEXT MEETING

To note that the next meeting of the Health and Wellbeing Board will take place on Thursday 29 June 2017 commencing at 10.00 am.

CHAIR